



Year	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	© VALUE LINE PUB., INC.	13-15
Price	--	--	--	--	--	--	3.42	4.13	4.87	5.99	7.85	8.49	11.09	12.25	13.03	15.71	18.00	19.65	Sales per sh	24.55
Gain	--	--	--	--	--	--	.48	.77	.96	1.36	1.94	2.13	3.03	3.22	3.37	4.45	5.65	6.30	"Cash Flow" per sh	7.45
Return	--	--	--	--	--	--	.29	.53	.76	1.07	1.42	1.59	2.30	2.38	2.86	3.37	4.50	5.10	Earnings per sh <sup>B</sup>	6.15
Options to Buy	0	0	0	0	0	0	.17	.23	.31	.38	.51	.50	.51	.71	.80	.81	.85	.85	Cap'l Spending per sh	.90
Options to Sell	0	0	0	0	0	0	2.25	2.74	3.54	6.02	8.81	9.77	14.70	17.87	19.15	21.72	25.50	30.00	Book Value per sh <sup>D</sup>	44.00
Institutional Decisions							511.67	503.40	517.20	546.80	611.40	618.60	758.00	768.00	851.00	885.00	890.00	890.00	Common Shs Outst'g <sup>E</sup>	875.00
202009	465	412	449				46.5	28.9	21.4	23.7	21.1	21.0	15.9	17.1	15.8	14.3			Avg Ann'l P/E Ratio	20.0
3Q2009	333	407	375				3.02	1.48	1.17	1.35	1.11	1.12	.86	.91	.95	.96			Relative P/E Ratio	1.35
Hld's(000)	568161	557392	544609				4%	5%	6%	6%	7%	8%	9%	1.0%	1.1%	1.2%			Avg Ann'l Div'd Yield	.8%

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LT Debt	--	--	--	--	--	--	1749.9	2077.4	2518.6	3276.4	4798.9	5250.4	8408.0	9408.0	11085	13899	16000	17500	Sales (\$mill)	21500
Leases, Uncapitalized	--	--	--	--	--	--	19.4%	23.4%	24.3%	27.9%	30.0%	29.6%	32.4%	31.0%	28.6%	34.3%	37.5%	38.0%	Operating Margin	37.0%
Annual rentals	--	--	--	--	--	--	95.0	109.1	86.8	127.7	220.4	242.5	431.0	521.0	493.0	908.0	910	920	Depreciation (\$mill)	950
Annual rentals	--	--	--	--	--	--	148.4	278.2	410.3	617.8	964.6	1072.3	1867.0	1952.0	2374.0	3029.0	4135	4685	Net Profit (\$mill)	5565
Annual rentals	--	--	--	--	--	--	28.6%	18.7%	17.0%	20.0%	22.2%	18.0%	14.9%	16.9%	9.6%	15.8%	16.0%	16.0%	Income Tax Rate	17.0%
Annual rentals	--	--	--	--	--	--	8.5%	13.4%	16.3%	18.9%	20.1%	20.4%	22.2%	20.7%	21.4%	21.8%	25.8%	26.8%	Net Profit Margin	25.9%
Annual rentals	--	--	--	--	--	--	825.1	1439.8	1377.2	2021.5	1997.6	3245.2	3569.0	4488.0	2945.0	4539.0	7850	11700	Working Cap'l (\$mill)	23000
Annual rentals	--	--	--	--	--	--	813.9	1246.9	1152.2	815.4	1728.4	1773.3	4585.0	3347.0	5537.0	4311.0	4100	3900	Long-Term Debt (\$mill)	3300
Annual rentals	--	--	--	--	--	--	1151.3	1380.7	1829.4	3289.4	5388.9	6042.3	11142	13724	16300	19222	22700	26700	Shr. Equity (\$mill)	38500
Annual rentals	--	--	--	--	--	--	8.6%	11.4%	14.6%	15.5%	13.8%	13.9%	12.3%	11.8%	11.3%	13.4%	16.0%	15.5%	Return on Total Cap'l	13.5%
Annual rentals	--	--	--	--	--	--	12.9%	20.2%	22.4%	18.8%	17.9%	17.7%	16.8%	14.2%	14.6%	15.8%	18.0%	17.5%	Return on Shr. Equity	14.5%
Annual rentals	--	--	--	--	--	--	10.5%	17.8%	19.9%	16.5%	15.7%	15.1%	14.7%	12.0%	12.2%	13.0%	15.5%	15.0%	Retained to Com Eq	12.5%
Annual rentals	--	--	--	--	--	--	19%	12%	11%	12%	13%	15%	12%	15%	16%	17%	16%	14%	All Div'ds to Net Prof	16%

**CAPITAL STRUCTURE as of 12/31/09**  
 Total Debt \$5,612 mill. Due in 5 Yrs \$2,855 mill.  
 LT Debt \$4,311 mill. LT Interest \$200.0 mill.  
 (18% of Cap'l)  
 Leases, Uncapitalized Annual rentals \$64.0 mill.

**No Defined Benefit Pension Plan**

**Pfd Stock None**

**Common Stock 885,000,000 shs.**  
 (each ADR is equivalent to one common share)

**MARKET CAP: \$56.4 billion (Large Cap)**

**CURRENT POSITION** 2007 2008 12/31/09 (\$MILL.)

Cash Assets	2875	1907	2248
Receivables	3546	4653	5019
Inventory (Avg Cst)	2440	3396	3332
Other	998	1470	1542
Current Assets	9859	11426	12141
Accts Payable	1383	2244	2680
Debt Due	1841	2906	1301
Other	2147	3331	3621
Current Liab.	5371	8481	7602

**BUSINESS:** Teva Pharmaceutical Industries Limited, based in Israel, is a global pharmaceutical company that develops, manufactures, and markets generic and proprietary branded drugs and active pharmaceutical ingredients. About 85% of sales are derived from North America and Europe. Teva's largest proprietary branded products incl. *Copaxone* (used to treat multiple sclerosis) and *Azilect* (for Parkinson's disease). Acq'd Sior in 1/04; IVAX, 1/06; Barr, 12/08. Has about 35,100 empls. worldwide. Off. and dir. own approx. 4.0% of common (2009 20-F). Chairman: Dr. Philip Frost. Pres./CEO: Shlomo Yanai. Inc.: Israel. Address: 5 Basel Street, P.O. Box 3190, Petach Tikva 49131 Israel. Tel. (Israel): 972-3-926-7267. Tel. (U.S.): 215-591-8912. Internet: www.tevapharm.com.

**Teva ADRs recently hit an all-time high on news that the company has agreed to acquire ratiopharm, Germany's second-largest generic drug maker, for about \$5 billion in cash and debt.** The deal is scheduled to close by yearend, if all goes well. Once completed, it should generate at least \$400 million in cost synergies over the next three years, and be accretive to earnings by next year. **We think ratiopharm is a good fit, as it would strengthen Teva's leading position in Europe, particularly in key markets Germany, Spain, Italy, and France.** The purchase is also consistent with Teva's long-term growth strategy (discussed below). (Note, however, that our estimates won't reflect the acquisition of ratiopharm until the deal is completed.)

**Profits seem poised to advance at a solid pace in 2010.** On a stand-alone basis, we still look for share net to climb 34% this year, on a revenue increase of about 15%. Results should be driven by continued strength from core drugs *Copaxone*, *Azilect*, and *ProAir* (respiratory product), as well as by contributions from Barr, namely the women's health business. In addition, **generic drug launches ought to be abundant.** As of early February, the company had 216 product applications awaiting FDA approval, of which branded versions produce combined annual sales of \$113 billion. Meanwhile, margins are on track to benefit from cost savings related to the Barr acquisition, estimated to total \$500 million by 2011.

**The company has outlined a plan that promises to deliver strong growth in the coming years, targeting sales of \$31 billion and a net profit margin of 22% by 2015.** As part of its strategy, which will include acquisitions, Teva will focus on expanding the core generics business, largely by widening its global footprint in markets with a low generic presence. It also plans to enlarge its branded drug portfolio. Biogenics will be another avenue of growth that Teva intends to pursue.

**This issue is an overall compelling choice.** Not only is it ranked favorably for year-ahead price performance, it offers attractive capital appreciation possibilities out to 2013-2015, based on our conservative projections.

*J. Susan Ferrara* April 16, 2010

(A) All figures in US\$. Based on U.S. GAAP.	(C) Dividends historically paid early March, early June, late August, and mid-December.	(E) In millions, adjusted for stock splits. Each ADR equals one common share.	Company's Financial Strength	A
(B) Diluted earnings. Excl. nonrec. gains (charges): '03, (\$0.11); '04, (\$0.92); '06 (\$1.61); '08, (\$2.08); '09, (\$1.14). Next egs. report due early May.	(D) Incl. intangibles. At 12/31/09: \$16,878 mill., \$18.90/sh.		Stock's Price Stability	95
			Price Growth Persistence	85
			Earnings Predictability	95