| CiNYSE-COH |  |  |  | $\begin{aligned} & \text { RECENT } \\ & \text { PRICE } \end{aligned}$ | $\left.8.05\right\|_{\text {P/E }} ^{\text {RATIO } 15.2\binom{\text { Trailing: }}{\text { Median:NMF }}}$ |  |  |  |  | $\begin{array}{\|l} \text { RELATIVE } \\ \text { PIE RATIO } \end{array}$ |  | \|DIV'D | VALUE <br> LINE |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TIMELINESS 2 Raised $5 / 2909$ |  | High: Low: | 3.7 2.0 | $\begin{aligned} & 5.3 \\ & 2.5 \end{aligned}$ | $\begin{aligned} & \hline 8.9 \\ & 4.3 \end{aligned}$ | $\begin{array}{r} 10.4 \\ 7.3 \end{array}$ | $\begin{array}{l\|} \hline 28.8 \\ 16.9 \end{array}$ | $\begin{aligned} & 36.8 \\ & 24.5 \end{aligned}$ | $\begin{aligned} & 45.0 \\ & 25.2 \end{aligned}$ | $\begin{aligned} & 54.0 \\ & 29.2 \end{aligned}$ | $\begin{aligned} & 37.6 \\ & 13.2 \end{aligned}$ | $\begin{aligned} & 19.5 \\ & 11.4 \end{aligned}$ |  |  | Target Pric $2012$ | Range 2014 |
| SAFETY 3 New 2/15/02 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $-80$ |
| TECHNICAL 3 Raised $7 / 3109$ BETA $1.25 \quad(1.00=$ Market $)$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 60 |
|  |  |  |  |  |  |  |  | 2-for-1 |  | 1 |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 40 |
|  |  |  |  |  |  |  |  | \|1111 | ${ }^{1}, 1$ |  |  |  |  |  |  | 30 |
|  |  |  |  |  |  |  | 川川 |  |  |  |  |  |  |  |  | 20 |
| Insider Decisions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 15 |
| to $\begin{aligned} & \text { cuy }\end{aligned}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | -10 |
| $\begin{array}{lllllllllll} \\ \text { Options } & 1 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0 \\ \text { to Sell } & 1 & 0 & 0 & 0 & 0 & 0 & 0 & 0 & 0\end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 7.5 |
| Institutional Decisions 302008 402008 102009 |   <br> Percent 30 <br> shares 20 <br> traded 10 |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{array}{cc}\text { T. RETURN 6/09 } \\ \text { THIS } \\ \text { STOCK } & \text { VLARITH } \\ \text { INDEX }\end{array}$ |  |
| $\begin{array}{llll}\text { to Buy } & 233 \\ \text { r } & 229 & 196 \\ & 292 & 209 & \end{array}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $\begin{array}{ll}-6.7 & -14.0 \\ -9.9 & -14.4\end{array}$ |  |
| to Sell 292 308 300 <br> Hld's(00) 284328 283427 269612 |  |  |  |  |  |  |  |  |  |  |  |  |  | ( $\begin{aligned} & 3 \mathrm{yr.} \\ & 5 \mathrm{yr.}\end{aligned}$ | $\begin{array}{rr} -9.9 & -14.4 \\ 19.3 & 5.1 \\ \hline \end{array}$ |  |
| Coach, Inc. was founded in 1941 as a maker of leather handbags. It was acquired by Sara Lee in 1985. 7,380,000 shares were issued to the public at $\$ 16.00$ a share in October, 2000. The transaction was led by Goldman Sachs \& Co., Morgan Stanley Dean Witter, and Prudential Securities. Sara Lee subsequently distributed the remaining stock to shareholders. |  | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |  | JE LINE PUB., INC | 2-14 |
|  |  | -- | 1.96 | 1.76 | 2.01 | 2.60 | 3.48 | 4.52 | 5.71 | 7.01 | 9.45 | 10.20 | 10.85 | Sales | rsh ${ }^{\text {A }}$ | 15.45 |
|  |  |  | . 22 | . 25 | . 31 | . 48 | . 80 | 1.18 | 1.51 | 1.93 | 2.50 | 2.35 | 2.35 | "Cash | ow"per sh | 3.35 |
|  |  | -- | . 14 | . 19 | . 24 | . 40 | . 68 | 1.00 | 1.27 | 1.69 | 2.06 | 1.91 | 1.85 | Earning | per sh ${ }^{\text {A }}$ B | 2.60 |
|  |  | - | -- | -- | -- | -- | -- | -- | -- | -- | -- | . 08 | . 30 | Div'ds | ecl'd per sh | . 46 |
|  |  |  | . 76 | . 42 | . 73 | 1.17 | 2.06 | 2.73 | 3.21 | 5.13 | 4.50 | 5.35 | 5.75 | Book V | lue per sh | 7.80 |
|  |  |  | 280.21 | 349.49 | 357.81 | 366.02 | 379.24 | 378.43 | 369.83 | 372.52 | 336.73 | 316.00 | 300.00 | Comm | Shs Outst'g ${ }^{\text {D }}$ | 270.00 |
|  |  | -- | -- | 18.7 | 22.1 | 21.4 | 26.5 | 25.8 | 26.2 | 24.7 | 17.7 | 19.1 |  | Avg A | 'IP/E Ratio | 19.5 |
|  |  | - | - | . 96 | 1.21 | 1.22 | 1.40 | 1.37 | 1.41 | 1.31 | 1.11 | 1.34 |  | Relativ | P/E Ratio | 1.30 |
| CAPITAL STRUCTURE as of 6/27/09 |  |  |  |  |  |  |  |  |  |  |  | .2\% |  | Avg An | 'I Div'd Yield | .9\% |
| Total Debt $\$ 25.6$ mill. Due in 5 Yrs $\$ 25.6$ mill. |  | 507.8 | 548.9 | 616.1 | 719.4 | 953.2 | 1321.1 | 1710.4 | 2111.5 | 2612.5 | 3180.8 | 3230.5 | 3250 | Sales ( | mill) ${ }^{\text {A }}$ | 4175 |
|  |  | 59.8\% | 64.0\% | 68.4\% | 70.7\% | 74.2\% | 78.2\% | 80.0\% | 80.7\% | 80.5\% | 78.8\% | 75.5\% | 75.0\% | Gross | argin | 76.0\% |
| LT Debt \$25.1 mill. LT Intere | t $\$ 1.5$ mill. | 9.6\% | 14.3\% | 21.2\% | 22.6\% | 28.7\% | 36.9\% | 39.7\% | 39.3\% | 41.1\% | 40.2\% | 34.5\% | 33.0\% | Operati | g Margin | 33.5\% |
|  | ( $1 \%$ of Cap') | 163 | 170 | 189 | 212 | 232 | 250 | 275 | 304 | 352 | 399 | 441 | 465 | Numbe | of Stores ${ }^{\text {C }}$ | 550 |
| Leases, Uncapitalized: Annual rentals $\$ 89.0$ mill. |  | 22.9 | 38.6 | 64.0 | 85.8 | 146.6 | 261.7 | 388.7 | 494.3 | 636.5 | 742.0 | 622.1 | 575 | Net Pro | it (\$mill) | 730 |
| Pension Assets-7/07 \$5.0 mill. Oblig. $\$ 7.8 \mathrm{mil}$ |  | 12.4\% | 30.6\% | 35.6\% | 35.5\% | 37.0\% | 37.5\% | 36.9\% | 38.0\% | 38.5\% | 39.0\% | 38.0\% | 38.5\% | Income | Tax Rate | 40.0\% |
|  |  | 4.5\% | 7.0\% | 10.4\% | 11.9\% | 15.4\% | 19.8\% | 22.7\% | 23.4\% | 24.4\% | 23.3\% | 19.3\% | 17.7\% | Net Pro | it Margin | 18.0\% |
| Pfd Stock None |  | 51.7 | 54.1 | 47.1 | 128.2 | 287.0 | 523.7 | 443.6 | 632.7 | 1332.2 | 934.8 | 936.8 | 950 | Workin | Cap'I (\$mill) | 1225 |
|  |  | 3.8 | 3.7 | 3.7 | 3.6 | 3.5 | 3.4 | 3.3 | 3.1 | 2.9 | 2.6 | 25.1 | 25.0 | Long-T | rm Debt (\$mill) | Nil |
| Common Stock 317,583,813 shs.as of 5/1/09 |  | 203.2 | 212.8 | 148.3 | 260.4 | 426.9 | 782.3 | 1032.8 | 1188.7 | 1910.4 | 1515.8 | 1696.0 | 1725 | Shr. Eq | ity (\$mill) | 2100 |
|  |  | 11.1\% | 17.9\% | 42.8\% | 32.7\% | 34.1\% | 33.3\% | 37.5\% | 41.5\% | 33.3\% | 48.9\% | 36.2\% | 33.0\% | Return | n Total Cap'l | 35.0\% |
| MARKET CAP: $\$ 8.9$ billion (Large Cap) |  | 11.3\% | 18.1\% | 43.2\% | 33.0\% | 34.3\% | 33.5\% | 37.6\% | 41.6\% | 33.3\% | 49.0\% | 36.7\% | 33.5\% | Return | n Shr. Equity | 35.0\% |
| CURRENT POSITION 2007 (\$MILL.) | 2008 6/27/09 | 11.3\% | 18.1\% | 43.2\% | 33.0\% | 34.3\% | 33.5\% | 37.6\% | 41.6\% | 33.3\% | 49.0\% | 36.7\% | 28.0\% | Retain | to Com Eq | 29.0\% |
| Cash Assets 1185.8 | 698.98800 .4 | -- | -- | -- | -- | -- | -- | -- | -- |  |  | 4\% | 16\% | All Div' | $s$ to Net Prof | 17\% |


| Cash Assets | 1185.8 | 698.9 | 800.4 |
| :--- | ---: | ---: | ---: |
| Receivables | 107.8 | 106.7 | 108.7 |
| Inventory (Avg Cst) | 291.2 | 345.5 | 326.1 |
| Other | 155.4 | 234.6 | 161.2 |
| Current Assets | 1740.2 | 1385.7 | 1396.4 |
| Accts Payable | 109.3 | 134.7 | 103.0 |
| Debt Due | .2 | .3 | .5 |
| Other | 298.5 | 315.9 | 356.2 |
| Current Liab. | 408.0 | 450.9 | 459.7 |


| ANNUAL RATES | Past | Past | Est'd '06-'08 |
| :--- | :---: | :---: | :---: |
| of change (per sh) | 10 Yrs. | 5 Yrs. | to' 12 '14 |
| Sales | -- | $28.5 \%$ | $13.0 \%$ |
| "Cash Flow" | -- | $41.5 \%$ | $9.0 \%$ |
| Earnings | -- | $43.5 \%$ | $7.5 \%$ |
| Dividends | --- | -- | NMF |
| Book Value | -- | $41.0 \%$ | $10.5 \%$ |


$\left.$| Fiscal <br> Year <br> Ends | QUARTERLY SALES (\$ mill. $)$ |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Sep.Per Dec.Per Mar.Per Jun.Per |  |  |  |  | | Full |
| :---: |
| Fiscal |
| Year | \right\rvert\,


\section*{| Fiscal | EARNINGS PER SHARE A B | Full |
| :--- | :--- | :--- |
| Year |  |  |} | $\begin{array}{l}\text { Year } \\ \text { Ends }\end{array}$ | Sep.Per Dec.Per Mar.Per Jun.Per | $\begin{array}{c}\text { Fiscal } \\ \text { Year }\end{array}$ |
| :--- | :--- | :--- |


| 2006 | .24 | .45 | .28 | .30 | 1.27 |
| :---: | :--- | :--- | :--- | :--- | :--- |
| 2007 | .31 | .57 | .39 | .42 | 1.69 |
| 2008 | .41 | .69 | .46 | .50 | 2.06 |
| 2009 | .44 | .67 | .38 | .43 | 1.91 |
| 2010 | .37 | .67 | .38 | .43 | 1.85 |
| Cal- | QUARTERLY DIVIDENDS PAID E | Full |  |  |  | | endar | Mar. 31 | Jun. 30 | Sep. 30 |
| :---: | :---: | :---: | :---: |
| Dec. 31 |  |  |  | \(\begin{gathered}Full \\

Year\end{gathered}\) 2005
2006
2007
2008
2009

BUSINESS: Coach, Inc. is a designer, producer, and marketer of high-quality modern American classic accessories. Primary product offerings include handbags, women's and men's accessories, business cases, luggage, leather outerwear, gloves, scarves, and personal planning products. Also licenses watches, footwear, and home and office furniture. Operates 399 North American stores (in-
Coach closed out fiscal 2009 (ended June 30th) in poor fashion. The handbag and accessories maker continued to struggle in the fourth quarter, reporting share earnings of $\$ 0.43,14 \%$ off last year's tally. Sales fell $1 \%$ to \$ 778 million, as deteriorating global economies forced many would-be shoppers to pare spending and focus on necessities rather than higherend fashions and accessories. Same-store sales declined $6 \%$ in North America and $4 \%$ ( $10 \%$ excluding currency translation) in Japan. The weak sales environment has also taxed margins, with promotional activity needed to clear the shelves of unsold goods. One bright note, however, was China, where comp sales improved $10 \%$.
The operating environment is not likely to get much better anytime soon. Economic conditions remain poor and will probably continue to thwart customer spending until there are clear signs of a sustainable economic rebound. Even the company's typically strong factory outlets are expected to have posted a comp sales decline in July.

## Management is doing its best to soften

 the blow, but has an arduous task atcluding 102 factory outlets). Direct-to-consumer channel accounted for roughly $80 \%$ of total net sales in fiscal 2008; Indirect channel, (20\%). Acquired remaining $50 \%$ interest in Coach Japan, 7/05. Off./dir. own 4.4\% of common shares (9/08 Proxy). Chairman and CEO: Lew Frankfort. Inc.: MD. Add.: 516 W. 34th St., New York, NY, 10001. Tel.: 212-594-1850. Internet: www.coach.com.
hand. Attempting to build on its success in China, the company is ramping up its investment there, planning to open 15 stores in 2010. Meanwhile, stateside, it has closed unprofitable facilities and is introducing lower-priced merchandise. Even with aggressive share repurchases, however, Coach is likely come up short of matching last year's share-net total.
We remain upbeat about this issue. Despite the poor earnings showing, COH has continued to forge ahead. It is up 15\% since our May review and is ranked 2 (Above Average) for Timeliness. Its longterm appeal remains intact too, with the company's solid financial position and foothold atop the industry likely to drive above-average 3 - to 5 -year appreciation potential. Indeed, strong cash flow generation ought to enable management to maintain its aggressive share-repurchase agenda, while continuing to invest in less saturated areas with better growth potential. We think that the foray into China is an especially good move and will help to pick up some of the slack until the domestic economy perks up.
Andre J. Costanza
August 7, 2009

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[^0]:    (A) Fiscal year ends Sat. closest to June 30th. beginning 2006. Excludes $\$ 0.12$ of non- factory stores. Excludes Coach locations in Ja(B) Diluted egs. Includes the expensing of stock options beginning in fiscal 2007. Reflects discontinuation of corporate accounts business
    recurring items in '08. Next egs. report due late pan and China. (D) In mill., adjd. for splits. (E) Oct. May not add due to rounding. (C) Store count only reflects North American retail and

    Initial dividend paid on 6/29/09 to stockholders on record as of 6/8/09.

