| CELGENE CORP. NDQ-CELG |  |  |  |  |  |  |  | $\begin{aligned} & \text { RECENT } \\ & \text { RRICE } \end{aligned}$ | $0.4$ | $\begin{aligned} & \text { P/E } \\ & \text { RATIO 23.7 } 7\binom{\text { Trailing: } 30.0}{\text { Median:NMF }} \end{aligned}$ |  |  |  | $\begin{aligned} & \text { RELATIVE } \\ & \text { PIE RATIO } \\ & \hline 1.90 \end{aligned}$ |  | $\begin{array}{\|l} \hline \text { DIV'D } \\ \text { YLD } \end{array}$ |  |  | $\begin{aligned} & \text { VALUE } \\ & \text { LINE } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TIMELINESS $\mathbf{2}$ Lowered $3 / 13 / 309$  <br> SAFETY $\mathbf{3}$ New $7 / 27010$  <br> TECHNICAL 1 Raised $43 / 09$ <br> BETA .75 $(1.00=$ Market) |  |  |  | High: Low: | $\begin{array}{r}1.4 \\ 0.3 \\ \hline\end{array}$ | $\begin{array}{r}6.1 \\ 0.9 \\ \hline\end{array}$ | 19.0 4.6 | $\begin{aligned} & 9.7 \\ & 3.6 \end{aligned}$ | $\begin{aligned} & 8.0 \\ & 2.8 \end{aligned}$ | $\begin{array}{r} 12.2 \\ 5.0 \end{array}$ | $\begin{array}{r} 16.3 \\ 9.4 \end{array}$ | $\begin{array}{l\|} \hline 32.7 \\ 12.4 \end{array}$ | $\begin{aligned} & \hline 60.1 \\ & 31.5 \end{aligned}$ | $\begin{aligned} & 75.4 \\ & 41.3 \end{aligned}$ | $\begin{aligned} & 77.4 \\ & 45.4 \end{aligned}$ | $\begin{aligned} & 56.6 \\ & 36.9 \end{aligned}$ |  |  | Target Price 20122013 | Range 2014 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $-200$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ----- | 160 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 80 |
|  |  |  |  |  |  |  |  |  |  | 2-for-1 |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  | \|III |  |  |  |  |  | 60 50 |
| Insider Decisions |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }_{\\|\|1\|}{ }^{1} 1$ |  |  |  |  |  |  | 40 |
| M | M J J | A 0 | N D J |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 30 |
| to Buy Options | $\begin{array}{llll}0 & 0 \\ 2 & 0 \\ 2\end{array}$ | $\begin{array}{lll}0 \\ 1 & 0 \\ 2 & 0\end{array}$ | 0 0 0 <br> 4 0 0 <br>    |  |  |  |  |  |  |  |  |  |  |  | -1 $\\|^{\text {l }}$ |  |  |  |  |  |  |  |  |
| to Sell | 223 | 111 | 3 1 0 | Percent shares traded |  |  |  |  |  |  |  |  |  |  |  |  |  |  | T. RETURN 3/09 |  |
|  |  |  |  |  |  |  | $\left\\|\left\\|\left\\|\left\\|_{\\|} \mid\right\\|\right.\right.\right.$ |  |  |  | $\left\|\|l\|^{1}\right\|^{\prime \prime} \mid$ |  |  |  |  |  |  |  | THIS VLARITH <br> STOCK INDEX  |  |
| to Buy | 306 | 285 | 337 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1 yr . | -27.6 -36.8 |  |
| to Sell | 253 | 290 | 264 |  |  |  |  |  |  | 1 |  |  |  |  |  |  |  | 3 yr . | $\begin{array}{rr}0.4 & -38.1 \\ 2727 & -19.5\end{array}$ |  |
| Hld's(000) | 369056 | 375444 | 384130 |  |  |  | + |  |  |  |  |  | 林لШ1ل | ШلШلШلШ | 川لل1 |  |  |  | $272.7-19.5$ |  |
| 1993 | 1994 | 1995 | 1996 | 1997 | 1998 | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |  | JE LINE PUB., IN | 2-14 |
| . 03 | . 03 | . 02 | . 02 | . 01 | . 02 | . 12 | . 28 | . 38 | . 42 | . 85 | 1.14 | 1.57 | 2.39 | 3.49 | 4.87 | 5.60 | 6.80 | Sales p | sh | 10.30 |
| d. 10 | d. 08 | d. 09 | d. 15 | d. 14 | d. 16 | d. 10 | d. 02 | . 01 | d. 02 | . 06 | . 19 | . 23 | 25 | . 64 | 1.42 | 2.00 | 2.80 | "Cash | ow" per sh | 4.25 |
| d. 11 | d. 08 | d. 11 | d. 16 | d. 17 | d. 17 | d. 11 | d. 04 | d. 01 | d. 04 | . 04 | . 16 | . 18 | . 18 | . 54 | 1.37 | 1.85 | 2.60 | Earnin | per sh A | 4.00 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Nil | Nil | Div'ds | ecl'd per sh | Nil |
| . 02 | . 00 | . 00 | . 01 | . 01 | . 00 | . 01 | . 03 | . 03 | . 03 | . 04 | . 11 | . 10 | . 12 | . 16 | . 17 | . 20 | . 25 | Cap' | ending per sh | . 30 |
| . 22 | . 11 | . 07 | . 02 | . 06 | d. 02 | d. 07 | 1.00 | 1.03 | . 86 | . 97 | 1.45 | 1.86 | 5.26 | 7.05 | 7.60 | 8.30 | 9.40 | Book | lue per sh | 14.75 |
| 94.12 | 94.35 | 105.40 | 129.40 | 184.86 | 199.36 | 212.44 | 296.00 | 302.30 | 320.71 | 320.71 | 330.14 | 342.17 | 376.03 | 403.12 | 459.13 | 465.00 | 470.00 | Comm | Shs Outst'g B | 485.00 |
|  |  |  |  |  |  |  |  | -- |  | NMF | 85.2 | NMF | NMF | NMF | 44.5 | Bold figu | res are | Avg An | IP/E Ratio | 35.0 |
| -- | - | - | -- | -- | -- | -- | -- | -- | -- | NMF | 4.50 | NMF | NMF | NMF | 2.72 |  | Line | Relativ | P/E Ratio | 2.35 |
|  |  |  |  |  |  |  |  | -- |  | -- | -- |  | -- |  |  |  |  | Avg An | 'I Div'd Yield | Nil |
| CAPITAL STRUCTURE as of 12/31/08 Total Debt Nil |  |  |  |  |  | 26.2 | 84.3 | 114.2 | 135.7 | 271.5 | 377.5 | 536.9 | 898.9 | 1405.8 | 2237.8 | 2600 | 3200 | Sales | mill) | 5000 |
|  |  |  |  |  |  | NMF | NMF | NMF | NMF | 2.0\% | 13.9\% | 18.2\% | 22.3\% | 32.5\% | 34.0\% | 43.5\% | 45.0\% | Operat | g Margin | 50.0\% |
|  |  |  |  |  |  | 1.0 | 3.7 | 5.1 | 5.2 | 8.0 | 9.7 | 14.3 | 25.7 | 31.5 | 44.5 | 50.0 | 60.0 | Deprec | ation (\$mill) | 90.0 |
| Leases, Uncapitalized: Annual rentals \$19.3 mill. |  |  |  |  |  | d21.8 | d10.3 | d2.9 | d13.1 | 12.8 | 52.8 | 63.7 | 69.0 | 226.4 | 606.8 | 875 | 1250 | Net Pro | it (\$mill) | 1975 |
|  |  |  |  |  |  |  |  |  |  | 5.3\% | 16.5\% | 24.4\% | 66.0\% | 56.2\% | 27.3\% | 25.0\% | 25.0\% | Income | Tax Rate ${ }^{\text {C }}$ | 25.0\% |
| No Defined Benefit Pension Plan |  |  |  |  |  | NMF | NMF | NMF | NMF | 4.7\% | 14.0\% | 11.9\% | 7.7\% | 16.1\% | 27.1\% | 33.7\% | 39.1\% | Net Pro | it Margin | 39.5\% |
| Pfd Stock None |  |  |  |  |  | 18.5 | 298.2 | 306.4 | 251.8 | 658.3 | 708.5 | 837.2 | 2071.3 | 2651.5 | 2314.2 | 2525 | 3050 | Workin | Cap'I (\$mill) | 5000 |
|  |  |  |  |  |  | . 0 | 12.3 | 11.8 | . 0 | 400.0 | 400.0 | 400.0 | 422.5 | 422.5 | 422.5 | Nil | Nil | Long-T | rm Debt (\$mill) | Nil |
| Common Stock 459,463,167 shares as of $2 / 5 / 09$ |  |  |  |  |  | d15.7 | 295.5 | 310.4 | 276.7 | 310.1 | 477.4 | 635.8 | 1976.2 | 2843.9 | 3491.3 | 3850 | 4425 | Shr. Eq | uity (\$mill) | 7150 |
|  |  |  |  |  |  | -- | NMF | NMF | NMF | 2.2\% | 6.6\% | 6.6\% | 3.1\% | 8.0\% | 17.4\% | 22.5\% | 28.0\% | Return | on Total Cap'l | 27.5\% |
|  |  |  |  |  |  | -- | NMF | NMF | NMF | 4.1\% | 11.0\% | 10.0\% | 3.5\% | 8.0\% | 17.4\% | 22.5\% | 28.0\% | Return | on Shr. Equity | 27.5\% |
| MARKET CAP: $\$ 18.6$ billion (Large Cap) |  |  |  |  |  |  | NMF | NMF | NMF | 4.1\% | 11.0\% | 10.0\% | 3.5\% | 8.0\% | 17.4\% | 22.5\% | 28.0\% | Retain | to Com Eq | 27.5\% |
| CURRENT POSITION 2006 2007 12/31/08 (\$MILL.) |  |  |  |  |  |  |  |  |  |  |  |  | .- | .- |  | Nil | Nil | All Div | to Net Prof | Nil |


| (\$MILL.) |  |  |  |
| :---: | :---: | :---: | :---: |
| Cash Assets | 1982.2 | 2738.0 | 2222.1 |
| Receivables | 127.8 | 167.3 | 312.2 |
| Inventory (Avg Cst) | 25.4 | 49.1 | 100.2 |
| Other | 175.6 | 130.0 | 206.9 |
| Current Assets | 2311.0 | 3084.4 | 2841.4 |
| Accts Payable | 24.4 | 37.9 | 53.9 |
| Debt Due | 3.4 |  |  |
| Other | 211.9 | 395.0 | 473.3 |
| Current Liab. | 239.7 | 432.9 | 527.2 |

ANNUAL RATES Past Past Est'd '06-'08 $\begin{array}{llll}\text { of change (per sh) } & 10 \text { Yrs. } & 5 \text { Yrs. } & \text { to '12.'14 }\end{array}$ | Sales | Cash Flow" | $73.0 \%$ | $45.5 \%$ |
| :--- | :--- | ---: | ---: |
|  | $117.5 \%$ | $33.5 \%$ |  | Cash Flow Earnings Dividends

Book Value

BUSINESS: Celgene Corp. is engaged in the development and commercialization of orally administered drugs for cancer and inflammatory diseases. Sales breakdown for 2008: Thalomid ( $23 \%$ ), Revlimid ( $59 \%$ ), Vidaza (9\%), Alkeran (4\%), and royalties/other ( $5 \%$ ). R\&D pipeline includes immune modulators, selective cytokine inhibitory drugs, estrogen receptor modulators, and kinase in-
We look for Celgene's bottom line to advance $35 \%$ in 2009, thanks largely to increased adoption of Revlimid and Vidaza. Revlimid sales should rise $30 \%$ this year, to $\$ 1.7$ billion, driven by an expanding geographic footprint, marketshare gains, and longer treatment durations. Indeed, we look for Revlimid to gain approval in J apan during 2009. J apan is the second-largest oncology market after the U.S. That said, about $95 \%$ of the Revlimid product mix in the U.S. is for multiple myeloma and myelodysplastic syndromes (MDS). Vidaza sales will probably double, reaching $\$ 400$ million.
Use of Revlimid to treat a wider range of malignancies should be a key longterm earnings driver. Leveraging the success of the drug as a second-line treatment for multiple myeloma, Celgene has initiated several studies aimed at expanding the existing myeloma label to include newly diagnosed patients. I ndeed, we look for regulatory action on that front in both the U.S. and EU this year. There are multiple studies into other unserved indications, such as long-term maintenance therapy in myeloma and other hematologi-
hibitors. Int'I sales: 30\%. 2008 depr. rate: $12.9 \%$; R\&D costs: $26.1 \%$ of sales. Acq'd Signal Research, 8/00; Anthrogenesis, 12/02; Penn T, 10/04. Has 2,441 employees. Off./dir. own 2.4\% of stock; FMR, 9.3\%; Janus Cap'l Mgmt., 9.0\%; AXA Fin'l, 4.6\% (4/08 Proxy). Chrmn. \& CEO: Sol J. Barer. Inc.: DE. Addr.: 86 Morris Ave., Summit, NJ 07901. Tel.: 908-673-9000. Internet: www.celgene.com.
cal malignancies. Celgene also plans to explore the use of Revlimid as a treatment for solid tumors.
The company has a more potent immunomodulatory drug (IMiD) in the pipeline. Celgene recently completed Phase II studies of Actimid. This IMiD is an analogue to Relimid that has shown unique clinical activity in multiple myeloma and myelofibrosis. Indeed, 29\% of patients that had not responded to Revlimid saw improvement with Actimid. The drug has been found to be generally well tolerated by most patients, with manageable adverse events. Further study is necessary, however, and Actimid is not likely to be available before 2012-2014. This treatment represents the next generation in Celgene's hematological franchise.
These timely shares offer wide appreciation potential to 2012-2014. Celgene's cancer drugs, particularly Revlimid, offer strong growth prospects for both the near and long terms. Further, the ongoing global recession should have little effect on the company's performance, as these drugs are potentially life-saving.
J erry W. Gray J r.
April 17, 2009

